MEASURE G BOND BUILDING FUND NOVATO UNIFIED SCHOOL DISTRICT

FINANCIAL AND PERFORMANCE AUDIT REPORT JUNE 30, 2019

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MEASURE G BUILDING FUND NOVATO UNIFIED SCHOOL DISTRICT INTRODUCTION AND CITIZENS' OVERSIGHT COMMITTEE MEMBER LISTING JUNE 30, 2019

The Novato Unified School District (the "District") operates under a locally elected Board form of government and provides educational services to grades K – 12 as mandated by the state and federal agencies. The District operates eight elementary schools, three middle schools, two high schools and six alternative education schools.

On November 8, 2016, the voters of the District approved by more than the required 55% favorable vote the Measure G, authorizing the issuance of \$222,000,000 of general obligation bonds to upgrade classrooms, science labs, libraries and facilities to meet current academic/safety standards; provide dedicated space for science, math, engineering, arts and music instruction; and improve student access to modern instructional technology. Because the bond required only 55% of the vote in accordance with Proposition 39 (Article XIII of the California State Constitution), the District was required to establish a citizens' oversight committee and to conduct a financial and performance audit.

Upon passage of Proposition 39, an accompanying piece of legislation, AB 1908 (Chapter 44, Statutes of 2000), was also enacted, which amended the Education Code to establish additional procedures which must be followed if a District seeks approval of a bond measure pursuant to the 55% majority authorized in Measure G including formation, composition and purpose of the Citizens' Oversight Committee, and authorization for injunctive relief against the improper expenditure of bond revenues.

The Citizens' Oversight Committee was comprised of the following members as of June 30, 2019:

Name	Title	Representation
Erich Mesenburg	Chair	Parent and PTA Member
Jeffrey Vaillant	Vice Chair	Senior Citizen Association
Sylvia Barry	Member	Business Organization Member
Gregory Coté	Member	Parent
Ali Iqbal	Member	Bona-Fide Taxpayers Association
Brigit Nevin	Member	At Large Member
Judith Adison-Hight	Member	At Large Member

INDEPENDENT AUDITORS' REPORT

Governing Board Members and Measure G Citizens' Oversight Committee Novato Unified School District Novato. California

Report on the Financial Statements

We have audited the accompanying financial statements of the Measure G Bond Building Fund of Novato Unified School District (the "District") as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the Measure G Bond Building Fund's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

Auditors' Responsibility (continued)

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Measure G Bond Building Fund of Novato Unified School District, as of June 30, 2019, and the changes in financial position thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Emphasis of Matter

As discussed in Note 1A, the financial statements present only the Measure G Bond Building Fund and do not purport to, and do not present fairly the financial position of the Novato Unified School District, as of June 30, 2019, the changes in its financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America. Our opinion is not modified with respect to this matter.

Other Reporting Required by Government Auditing Standards

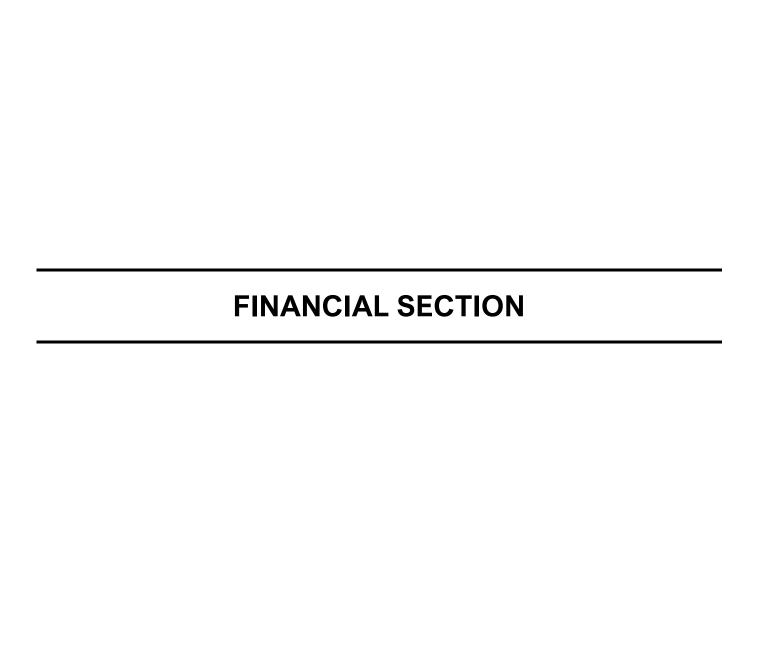
In accordance with *Government Auditing Standards*, we have also issued our report dated February 18, 2020, on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters specific to the Measure G Bond Building Fund. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Measure G Bond Building Fund internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control over financial reporting and compliance.

Report of Other Legal and Regulatory Requirements

Kinty Wehete, Inc

In accordance with the requirements of Proposition 39, as incorporated in California Constitution Article 13A, we have issued our performance audit dated February 18, 2020, on our consideration of the District's compliance with the requirements of Proposition 39 as it directly relates to the Measure G Bond Building Fund. That report is an integral part of our audit of Measure G Bond Building Fund of Novato Unified School District, as of and for the year ended June 30, 2019, and should be considered in assessing the results of our financial audit.

San Diego, California February 18, 2020



MEASURE G BOND BUILDING FUND NOVATO UNIFIED SCHOOL DISTRICT BALANCE SHEET JUNE 30, 2019

ASSETS	
Cash and investments	\$ 35,053,351
Total Assets	\$ 35,053,351
LIABILITIES	
Accrued liabilities	\$ 1,464,055
Due to other funds	1,569
Total Liabilities	1,465,624
FUND BALANCE	
Restricted for Measure G capital projects	33,587,727
Total Fund Balance	33,587,727
Total Liabilities and Fund Balance	\$ 35,053,351

MEASURE G BOND BUILDING FUND NOVATO UNIFIED SCHOOL DISTRICT STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE FOR THE YEAR ENDED JUNE 30, 2019

REVENUES	
Interest revenue	\$ 693,990
Total Revenues	693,990
EXPENDITURES	
Facilities acquisition and construction	11,610,424
Total Expenditures	11,610,424
Net Change in Fund Balance	(10,916,434)
Fund Balance, July 1, 2018	 44,504,161
Fund Balance, June 30, 2019	\$ 33,587,727

NOTE 1 – SIGNIFICANT ACCOUNTING POLICIES

A. Reporting Entity

The Novato Unified School District (the "District") operates under a locally elected Board form of government and provides educational services to grades K – 12 as mandated by the state and federal agencies. The District operates seven elementary schools, one K-8 school, two middle schools, two high schools and an Education Center housing a continuation school and independent study program.

On November 8, 2016, the voters of the District approved by more than the required 55% favorable vote the Measure G, authorizing the issuance of \$222,000,000 of general obligation bonds to upgrade classrooms, science labs, libraries and facilities to meet current academic/safety standards; provide dedicated space for science, math, engineering, arts and music instruction; and improve student access to modern instructional technology.

An oversight committee to the District's Governing Board and Superintendent, the Measure G Citizens' Oversight Committee ("COC"), was established pursuant to the requirements of state law and the provisions of Measure G. The purpose of the COC is to inform the public concerning the use of bond proceeds. The COC is required by state law to actively review and report on the proper expenditure of taxpayers' money for school construction. The COC provides oversight and advises the public as to whether the District is spending the Measure G General Obligation Bond funds for school capital improvements within the scope of projects outlined in the Measure G Project List. In fulfilling its duties, the COC reviews, among other things, the District's annual performance and financial audits of Measure G activity.

The statements presented are for the individual Measure G Bond Building Fun of the District, consisting of the net construction proceeds of Measure G general obligation bonds as issued by the District, through the County of Marin, and are not intended to be a complete presentation of the District's financial position or results of operations.

B. Accounting Policies

The District accounts for its financial transactions in accordance with the policies and procedures of the California Department of Education's *California School Accounting Manual*. The accounting policies of the District conform to generally accepted accounting principles as prescribed by the Governmental Accounting Standards Board ("GASB") and the American Institute of Certified Public Accountants ("AICPA").

C. Basis of Accounting

Basis of accounting refers to when revenues and expenditures are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of measurement made, regardless of the measurement focus applied.

The financial statements are presented on the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recorded when susceptible to accrual; i.e., both measurable and available. "Available" means the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year. Expenditures are generally recognized under the modified accrual basis of accounting when the related liability is incurred.

NOTE 1 – SIGNIFICANT ACCOUNTING POLICIES (continued)

D. <u>Encumbrances</u>

Encumbrance accounting is used in all budgeted funds to reserve portions of applicable appropriations for which commitments have been made. Encumbrances are recorded for purchase orders, contracts, and other commitments when they are written. Encumbrances are liquidated when the commitments are paid.

E. Cash and Investments

In accordance with Education Code Sections 15357 and 41001, the District maintains its cash in the Marin County Treasury. The county pools these funds with those of other districts in the county and invests the cash. These pooled funds are carried at cost, which approximates market value. Interest earned is deposited quarterly into participating funds. Any investment losses are proportionately shared by all funds in the pool.

F. Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from those estimates.

G. Budgets and Budgetary Accounting

Annual budgets are adopted on a basis consistent with generally accepted accounting principles for all government funds. By state law, the District's Governing Board must adopt a budget no later than July 1. A public hearing must be conducted to receive comments prior to adoption. The District's Governing Board satisfied these requirements.

These budgets are revised by the District's Governing Board during the year to give consideration to unanticipated income and expenditures. Formal budgetary integration was employed as a management control device during the year for all budgeted funds. The District employs budget control by minor object and by individual appropriation accounts. Expenditures cannot legally exceed appropriations by major object account.

H. Fund Balance

Under GASB Statement No. 54, fund balance is divided into five classifications based primarily on the extent to which the District is bound to observe constraints imposed upon the use of the resources in the governmental funds. The fund balance in Measure G Bond Building Fund is considered restricted.

The restricted fund balance classification reflects amounts subject to externally imposed and legally enforceable constraints. Such constraints may be imposed by creditors, grantors, contributors, or laws or regulations of other governments, or may be imposed by law through constitutional provisions or enabling legislation.

NOTE 2 - CASH AND INVESTMENTS

Summary of Cash and Investments

Cash and investments as of June 30, 2019 are classified in the accompanying financial statements as cash in county treasury for \$35,053,351.

Policies and Practices

The District is authorized under California Government Code to make direct investments in local agency bonds, notes, or warrants within the State; U.S. Treasury instruments; registered State warrants or treasury notes; securities of the U.S. Government, or its agencies; bankers acceptances; commercial paper; certificates of deposit placed with commercial banks and/or savings and loan companies; repurchase or reverse repurchase agreements; medium term corporate notes; shares of beneficial interest issued by diversified management companies, certificates of participation, obligations with first priority security; and collateralized mortgage obligations. Investments of debt proceeds held by trustees are governed by the provisions of debt agreements rather than the general provisions of the California Government Code. These provisions allow for the acquisition of investment agreements with maturities up to 30 years.

Cash in County Treasury – The District is considered to be an involuntary participant in an external investment pool as the District is required to deposit all receipts and collections of monies with their County Treasurer (Education Code Section 41001). The fair value of the District's investment in the pool is reported in the accounting financial statements at amounts based upon the District's pro-rata share of the fair value provided by the County Treasurer for the entire portfolio (in relation to the amortized cost of that portfolio). The balance available for withdrawal is based on the accounting records maintained by the County Treasurer, which is recorded on the amortized cost basis.

NOTE 2 - CASH AND INVESTMENTS (continued)

General Authorizations

Except for investments by trustees of debt proceeds, the authority to invest District funds deposited with the county treasury is delegated to the County Treasurer and Tax Collector. The table below identifies examples of the investment types permitted in the investment policy:

	Maximum	Maximum	Maximum
Authorized	Remaining	Percentage	Investment
Investment Type	Maturity	of Portfolio	in One Issuer
Local Agency Bonds, Notes, Warrants	5 years	None	None
Registered State Bonds, Notes, Warrants	5 years	None	None
U.S. Treasury Obligations	5 years	None	None
U.S. Agency Securities	5 years	None	None
Banker's Acceptance	180 days	40%	30%
Commercial Paper	270 days	25%	10%
Negotiable Certificates of Deposit	5 years	30%	None
Repurchase Agreements	1 year	None	None
Reverse Repurchase Agreements	92 days	20% of base	None
Medium-Term Corporate Notes	5 years	30%	None
Mutual Funds	N/A	20%	10%
Money Market Mutual Funds	N/A	20%	10%
Mortgage Pass-Through Securities	5 years	20%	None
County Pooled Investment Funds	N/A	None	None
Local Agency Investment Fund (LAIF)	N/A	None	None
Joint Powers Authority Pools	N/A	None	None

Limitations as they relate to interest rate risk, credit risk, and concentration of credit risk are described below:

Interest Rate Risk

Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment, the greater the sensitivity of its fair value to changes in market interest rates. The District manages its exposure to interest rate risk by investing in the County Treasury. The District maintains an investment with the Marin County Investment Pool with a fair value of approximately \$35,295,124 and an amortized book value of \$35,053,351. The weighted average maturity for this pool as of June 30, 2019 is 218 days.

NOTE 2 – CASH AND INVESTMENTS (continued)

Credit Risk

Credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a rating by a nationally recognized statistical rating organization. Per County investment policy, the investments within the Marin County Investment Pool are rated A or higher by Moody's Investors Service.

Concentration of Credit Risk

The investment policy of the District contains no limitations on the amount that can be invested in any one issuer beyond the amount stipulated by the California Government Code. District investments that are greater than 5 percent of total investments are in either an external investment pool or mutual funds and are therefore exempt.

Fair Value

The District categorizes the fair value measurements of its investments based on the hierarchy established by generally accepted accounting principles. The fair value hierarchy is based on the valuation inputs used to measure an asset's fair value. The following provides a summary of the hierarchy used to measure fair value:

Level 1 - Quoted prices (unadjusted) in active markets for identical assets.

Level 2 - Observable inputs other than Level 1 prices such as quoted prices for similar assets in active markets, quoted prices for identical or similar assets in markets that are not active, or other inputs that are observable, either directly or indirectly.

Level 3 - Unobservable inputs should be developed using the best information available under the circumstances, which might include the District's own data. The District should adjust that data if reasonable available information indicates that other market participants would use different data or certain circumstances specific to the District are not available to other market participants.

Uncategorized - Investments in the Marin County Treasury Investment Pool are not measured using the input levels above because the District's transactions are based on a stable net asset value per share. All contributions and redemptions are transacted at \$1.00 net asset value per share.

The District's fair value measurements at June 30, 2019 were as follows:

 Investment in county treasury
 \$ 35,295,124

 Total
 \$ 35,295,124

NOTE 3 – DUE TO OTHER FUNDS

The individual interfund payable balance at June 30, 2019 consisted of Measure G Bond Building Fund due to the General Fund totaling \$1,569 for copier and postage charges.

NOTE 4 – ACCRUED LIABILITIES

Accrued liabilities at June 30, 2019 consisted of construction related project costs in the amount of \$1,464,055.

NOTE 5 – MEASURE G GENERAL OBLIGATION BONDS

In March 2017, the District issued \$51,000,000 in Election of 2016 General Obligation Bonds to finance the acquisition and improvement of various capital facilities of the District. Debt service payments are made from property tax levy authorized by the voters. The annual requirements to amortize the bonds and the remaining outstanding balance are as follows:

						Bonas				Bonas
		Issue	Maturity	Interest	Original	Outstanding				Outstanding
	Series	Date	Date	Rate	Issue	July 01, 2018	Additions		Deductions	June 30, 2019
	2016 Election, Series A	3/16/2017	8/1/2041	3.25% - 5.00%	\$ 47,000,000	\$ 47,000,000	\$	-	\$ 5,500,000	\$ 41,500,000
2	016 Election, Series A-1	3/16/2017	8/1/2020	5.00%	4,000,000	4,000,000		-	1,100,000	2,900,000
						\$ 51,000,000	\$	-	\$ 6,600,000	\$ 44,400,000

Election 2016, Series A

Year Ended June 30,	Principal	Interest	Total
2020	\$ 4,200,000	\$ 1,740,256	\$ 5,940,256
2021	1,405,000	1,530,256	2,935,256
2022	370,000	1,460,006	1,830,006
2023	460,000	1,441,506	1,901,506
2024	560,000	1,418,506	1,978,506
2025 - 2029	4,565,000	6,560,280	11,125,280
2030 - 2034	8,080,000	5,128,280	13,208,280
2035 - 2039	11,580,000	3,377,290	14,957,290
2040 - 2042	10,280,000	843,600	11,123,600
Total	\$ 41,500,000	\$ 23,499,980	\$ 64,999,980

Election 2016, Series A-1

Year Ended June 30,	Principal Interest			Total
2020	\$ 1,400,000	\$	145,000	\$ 1,545,000
2021	1,500,000		75,000	1,575,000
Total	\$ 2,900,000	\$	220,000	\$ 3,120,000

NOTE 6 - MEASURE G BOND BUILDING FUND EXPENDITURES BY SITE

The following table presents the expenditure amounts by site for the fiscal year ended June 30, 2019:

	Amount
High Schools	\$ 6,006,727
Middle Schools	1,006,914
Elementary Schools	1,989,474
Community Education Center	52,136
Operations Maintenance Grounds Building	551,944
Food and Nutritional Services	248,493
Information Services	1,320,100
Facilities	 434,636
Total	\$ 11,610,424

NOTE 7 – COMMITMENTS AND CONTINGENCIES

A. Litigation

The District is involved in various litigation arising from the normal course of business. In the opinion of management and legal counsel, the disposition of all litigation pending is not expected to have a material adverse effect on the overall financial position of the District at June 30, 2019.

B. Construction Commitments

As of June 30, 2019, the District had commitments with respect to unfinished capital projects in the amount of \$64,907,530.

NOTE 8 – SUBSEQUENT EVENTS

On October 16, 2019, the District issued \$55,000,000 of General Obligation 2016 Election, 2019 Series B Bonds to finance the acquisition, construction, furnishing and equipping of District facilities. The bonds resulted in a blended true interest cost of 2.54% and mature on August 1, 2044.



INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Governing Board Members and Measure G Citizens' Oversight Committee Novato Unified School District Novato, California

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the Measure G Bond Building Fund of Novato Unified School District (the "District"), as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the Novato Unified School District's basic financial statements of the Measure G Bond Building Fund, and have issued our report thereon dated February 18, 2020.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Novato Unified School District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements of the Measure G Bond Building Fund, but not for the purpose of expressing an opinion on the effectiveness of the Novato Unified School District's internal control. Accordingly, we do not express an opinion on the effectiveness of the Novato Unified School District's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Internal Control over Financial Reporting (continued)

Chistolehete, Inc

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Novato Unified School District's financial statements of the Measure G Bond Building Fund are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

San Diego, California February 18, 2020

INDEPENDENT AUDITORS' REPORT ON PERFORMANCE

Governing Board Members and Measure G Citizens' Oversight Committee Novato Unified School District Novato. California

Report on Performance

We have audited Novato Unified School District's compliance with the performance audit procedures described in the 2018-19 Guide for Annual Audits of K-12 Local Education Agencies and State Compliance Reporting, prescribed in Title 5, California Code of Regulations, section 19810, that could have a direct and material effect on Novato Unified School District's Measure G Bond Building Fund for the fiscal year ended June 30, 2019, as identified below.

Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to local school construction bonds.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance of Novato Unified School District's Measure G Bond Building Fund based on our performance audit of the types of compliance requirements referred to above. We conducted our performance audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the *2018-19 Guide for Annual Audits of K-12 Local Education Agencies and State Compliance Reporting*, prescribed in Title 5, *California Code of Regulations*, section 19810. Those standards require that we plan and perform the performance audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on the local school construction bonds noted on the following page occurred. An audit includes examining, on a test basis, evidence about Novato Unified School District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our performance audit provides a reasonable basis for our opinion on compliance with the requirements referred to above. However, our audit does not provide a legal determination of Novato Unified School District's compliance with those requirements.

Opinion on Performance

In our opinion, Novato Unified School District complied, in all material respects, with the types of compliance requirements referred to above that are applicable to the Measure G Bond Building Fund noted below for the year ended June 30, 2019.

Procedures Performed

In connection with the performance audit referred to above, we selected and tested transactions and records to determine Novato Unified School District's compliance with the state laws and regulations applicable to the Financial Audit Procedures and Performance Audit Procedures over the Measure G Bond Building Fund. Additional agreed upon procedures relating the Measure G Bond Building Fund may also be included.

The results of the procedures performed and the related results are further described in the accompanying performance audit results following this Report on Performance.

San Diego, California February 18, 2020

Chistylekete, Inc

SECTION I - FINANCIAL AUDIT PROCEDURES AND RESULTS

Financial Statements

As mentioned in the Report on Financial Statements, we have issued an unmodified opinion over the financial statements of the Measure G Building Fund as of and for the fiscal year ended June 30, 2019.

Internal Control Evaluation

We tested internal controls over financial reporting and compliance with laws, regulations, or provisions of contracts or agreements and have determined through our inquiry of management and our evaluation of District processes that no significant deficiencies were noted.

SECTION II - PERFORMANCE AUDIT PROCEDURES AND RESULTS

Facility Project Expenditures

We selected a representative sample of expenditures charged to the Measure G Bond Building Fund and reviewed supporting documentation to ensure funds were properly expended on specific project(s) listed in the text of the Measure G ballot.

We tested fifteen (15) vendor payments (from 10 different vendors) totaling approximately \$4,197,569 or 37% of non-personnel expenditures 2018-19 Measure G expenditures (36% of total 2018-19 Measure G expenditures) for validity, allowability and accuracy and concluded that the sampled expenditures were in compliance with the terms of Measure G ballot language, the District approved facilities plan, and applicable state laws and regulations.

Personnel Expenditures

We reviewed salaries and benefits charged to the Measure G Bond Building Fund to verify that the personnel expenditures were allowable per Opinion 04-110 issued on November 9, 2004 by the State of California Attorney General, which concluded that "a school district may use Proposition 39 school bond proceeds to pay the salaries of district employees to the extent they perform administrative oversight work on construction projects authorized by a voter approved bond measure."

We reviewed a listing of all employees charged to the Measure G Bond Building Fund and found that all employees held positions applicable to the local school construction bond. Further, we selected a sample of two employees charged to the Measure G Bond Building Fund to review personnel files and personnel action reports for proper allocation of salaries and benefits. We tested a total of \$223,388 or 76% of salary and benefit expenditures (2% of total 2018-19 Measure G expenditures). Based on our testing, salary transactions were not used for general administration operations. Personnel costs charged to the Measure G Bond Building Fund appeared allowable.

SECTION II – PERFORMANCE AUDIT PROCEDURES AND RESULTS (continued)

Facilities Site Walk

We verified that funds were generally expended for the construction, renovation, furnishing, and equipping of school facilities constituting authorized bond projects by review of supporting documentation as previously noted under Facility Project Expenditures but also through performance of two facilities site walks. We selected a sample of two out of ten sites where observable project expenditures took place. The total expenditures for the two sites selected accounted for 40% of the total 2018-19 Measure G expenditures.

Facilities site walks were performed for projects at Novato High School and San Jose Middle School. We toured the school site of Novato High School and physically observed the Synthetic Turf Field Project and Track Project. We also viewed the roofing project that was in process during the time of the site walk. Additionally, we toured the air conditioning (AC) project at San Jose Middle School viewing numerous buildings and classrooms where AC units were installed or upgraded. Based on our site walks, the projects for the school sites tested appear to be successfully completed or advanced into 2019-20 construction phases and funds appear to be expended for authorized bond projects.

Contract and Bid Procedures

We reviewed a listing of contracts awarded during the fiscal year ended June 30, 2019 and selected a sample to ensure that contracts for public projects followed appropriate bidding procedures per applicable Public Contract Code. Additionally, we reviewed overall expenditures by vendor in order to determine if multiple projects under the applicable bidding threshold were identified to suggest any possible bid-splitting.

From a sample of two out of five contracts awarded during the year under public contract code bidding procedures, we noted that applicable bidding procedures were followed and that contracts were appropriately awarded to the lowest responsible bidder for the following projects:

- HVAC Project at Lynwood, Loma Verde and Olive Elementary Schools (Matrix HG, Inc.)
- Novato High School, Lynwood Elementary and San Jose Middle School Roof/Skylight Project (Stronger Building, Inc.)

From a sample of one out of two contracts awarded during the year under Lease-Leaseback, we noted that applicable bidding procedures were followed and that contracts were appropriately awarded for the following project:

Novato High School Center for the Arts & Sciences (Wright Contracting)

Based on our review of overall expenditures and projects by vendor, no instances or possible indications of bidsplitting were identified. The District appears to be properly reviewing projects and applying appropriate procedures over contract and bidding procedures.

SECTION II - PERFORMANCE AUDIT PROCEDURES AND RESULTS (continued)

Contracts and Change Orders

We reviewed a listing of contracts and change orders during the fiscal year ended June 30, 2019 and selected a sample to ensure that change orders were properly approved and in accordance with District policies. Additionally, cumulative change orders for any given contract were reviewed to ensure that total change orders did not exceed ten percent of the total original contract.

We reviewed a total of four out of eleven change orders executed during the 2018-19 year. The change orders tested were the following:

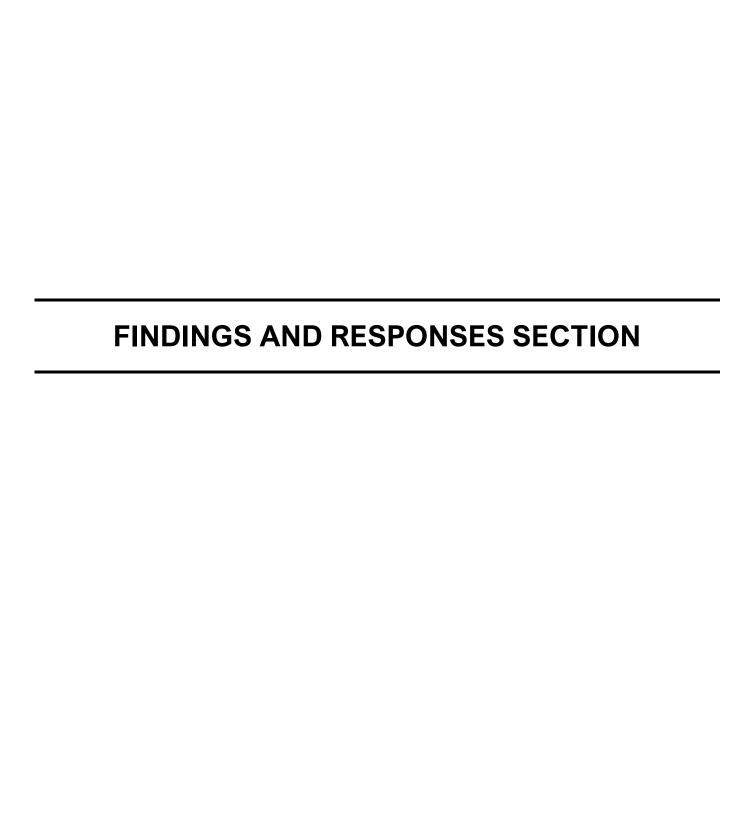
- SMHS Stadium Re-Turf Project (Field Turf): Tested Change Order #2
- SJMS HVAC Project (Bell Products): Tested Change Order #2
- SRES Re-Roof Project (Andy's Roofing): Tested Change Order #4
- Sewer Project 2018 (Maggiora & Ghilotti): Tested Change Order #1

We verified that the total of the change orders did not exceed ten percent of the total contract price for each project. All change orders were properly reviewed and approved by management and the governing board in accordance with District policy.

Citizen Oversight Committee

In accordance with Assembly Bill (AB) 1908 and Education Code (Ed Code) Section 15278, the District is required to establish a bond citizen's oversight committee for Proposition 39 bonds to include one active member from each of the following sectors: a business organization, senior citizens organization, bona fide taxpayers' association, parent/guardian of a child enrolled in the District and a parent/guardian of a child enrolled in the District who is also a member of a parent teacher association. Additionally, no employee or official of the District shall be appointed to the citizens' oversight committee.

We found that the District compiled a citizens' bond oversight committee with an active member from each of the required representations. No members of the citizens' bond oversight committee are also employees, officials, vendors or consultants of the District. Refer to the Introduction and Citizens' Bond Oversight Committee Member listing for a listing of current members as of June 30, 2019.



MEASURE G BOND BUILDING FUND NOVATO UNIFIED SCHOOL DISTRICT SCHEDULE OF FINDINGS AND RECOMMENDATIONS FOR THE YEAR ENDED JUNE 30, 2019

PART I - SUMMARY OF AUDITORS' RESULTS

FINANCIAL STATEMENTS Unmodified Type of auditors' report issued Internal control over financial reporting: Material weakness(es) identified? No Significant deficiency(ies) identified? None Reported Non-compliance material to the financial statements? No STATE PERFORMANCE Internal control over financial reporting: Material weakness(es) identified? No Significant deficiency(ies) identified? None Reported Type of auditor's report issued on performance for local school construction bonds: Unmodified

PART II - FINANCIAL STATEMENT FINDINGS

There were no findings related to the financial statements in 2018-19.

PART III - PERFORMANCE AUDIT FINDINGS

There were no findings or recommendations related to local school construction bonds in 2018-19.

PART IV – PRIOR AUDIT FINDINGS

There were no findings and recommendations during the year ended June 30, 2018.